



Project Management

22-OM-480-001

Instructor: Claudia Rosales
Office 523 Lindner 556-7157
rosalecr@email.uc.edu
556-5499 Dept. Fax



Office hours: 11:45 – 12:45 Tuesday or by appointment
Prerequisite: Intro to Operations Mgt. 22-OM-380

Text: Mantel, Meredith, Shafer, and Sutton - **Project Management in Practice** 3rd Edition. New York: Wiley & Sons, 2007. 978-0-470-12164-1

Student support site: <http://bcs.wiley.com/he-bcs/Books?action=index&itemId=0470121645&bcsId=4334>

Course Objective:

This course investigates the increasing use of projects to accomplish limited duration tasks in our society's many organizations and the unique style of administration required to manage them. Whether assigned to one or a group of persons, in a service or manufacturing firm, in a profit or not-for-profit institution, or in the private or public sector, projects are used to accomplish special (and these days, even relatively common) tasks when the normal organizational structure is deemed to be inadequate to accomplish the tasks required. Projects may include R&D studies, campaigns, construction, emergency operations, and other such endeavors. The topics we will study include the selection of projects, the role of the project manager, how to organize and plan a project, negotiation and conflict resolution, budgeting and cost estimation, project scheduling (PERT/CPM), resource allocation among multiple projects, project monitoring and information systems (including project management software), controlling projects, auditing projects, and the ways of terminating projects.

Grading:	Final Exam	25%
	Midterm	15%
	Case Analysis: Blue Spider	10%
	Homework (2 assignments)	20%
	Microsoft Project Assignment	15%
	Video Quizzes (2-3 in class quizzes)	10%
	Attendance and class participation	5%

Class Handouts The lecture slides will be available in BB for you to print and bring to class if you want to have a hard copy. Additional readings NOT posted on BB will be provided for you in class.

Video Quizzes We will watch three videos related to project management. After watching the videos, a short quiz (open book, open notes) will assess your knowledge of the material taught as it is applied to a real world project. **Quizzes are individual.** The lowest score of the three quizzes will be dropped.

Homework problems are from the text and additional problems on BB. Each group will be required to explain to the class how they solve at least one HW problem, please come to class ready to explain **ANY** homework problem. Part of your homework grade will be based on your availability to explain what you did to your peers - **group assignment**

Readings are found on Blackboard in PDF or WORD format or will be provided in class. The readings are an excellent source of information for you that will supplement class material. They are also a great and fun way to enhance class participation!

Blue Spider case study will be available on BB, you will be required to write a case analysis based on a series of questions to be given on BB – **group assignment**

Microsoft Project Assignment We will be using Microsoft Project Software to solve some scheduling and workload assignments. 90 Day trial software packages are available with the book or on the web. The CoB lab has the software for your use – group assignment




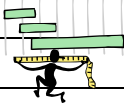
I do not accept late work. If you find that you are unable to attend class, fax or email any items that are due during that day.

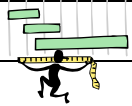
Tentative Final Grade Scale:

90% -100% A 85% -89.9% A- 80% -84.9% B + 75%-79.9% B
 70%-74.9% C+ 65%-69.9% C- 60%-64.9% D+ 51% - 59.9% D

Based on final results, the final scale could change, but only to benefit the students (the minimum required to pass the course will remain 51%). The decision to change the grading scale will be taken by the instructor. Students will be required to accumulate at least 51% of the total grade in order to pass the course.

Tentative Class Schedule

<i>DATE</i>	<i>TOPIC</i>	<i>CHAPTER</i>	<i>READINGS</i>	<i>HOMEWORK DUE</i>
03-31-09	World of PM	Ch 1		
04-02-09	Project Selection	Ch1 continued		
04-07-09	The Manager, Organization, and Team	Ch 2	“What it takes to become a good PM” , Posner “Why Should I follow you” Maister “Balancing Strategy and Tactics in Project Implementation”, Slevin & Pinto	Student groups lists (4-5 students/group)
04-09-09	Blue Spider Case Explanation	Ch 2 continued	"Significance of Project Management Structure on Development Success" Larson & Gobeli	
04-14-09	Planning the Project	Ch 3	“Project of the year 2008” (provided in class) “Beijing Olympic Games Article”(provided in class)	
04-16-09	Video 1 – In class Quiz 1			
04-21-09	Scheduling	Ch 5		Blue Spider Case Study Due
04-23-09	Lab Demonstration Crystal Ball (Room 209)	Ch 5 continued		
04-28-09	Budgeting	Ch 4		
04-30-09	Allocating Resources	Ch. 6	“Criteria for Controlling Projects According to Plan”, Thamhain & Wilemon	
05-05-09	Class Solution HW Ch. 5	Ch 6 continued		Homework Ch.5 due
05-07-09	In Class Midterm Test (Chapters 1,2,3 and 5)			
05-12-09	Microsoft Project Lab Demonstration (Room 209)			
05-14-09	Building a High Performance Team & Conflict Resolution Class Solution HW Ch. 6	Not in book	“Methods of Resolving Interpersonal Conflict”, Burke “A Little Respect”(provided in class)	Homework Ch. 6 due

05-19-09	Video 2 – In class Quiz 2			
05-21-09	Project Monitoring and Control	Ch 7	“Best Practices for Controlling Technology Based Projects” Thamhain “The MUNI Metro Turnback Project” (provided in class)	
05-26-09		Ch 7 continued		
05-28-09	Guest Speaker			
06-02-09	Video 3 – In class Quiz 3			
06-04-09	Project Termination	Ch 8		
06-11-09 (9:45-11:45)	Final Test - Comprehensive			Microsoft Project Assignment Due